The IT Architecture Papers

IT groups have a pressing need to identify those things worthy of their attention. Many of our clients have asked us, What do I need to know about and manage on behalf of my client?

This question led us to think about how we structured and presented our work. We wanted a framework we could use in our assignments and share with our clients.

In this series of papers, we have presented an Information Technology (IT) Architecture framework that encourages a minimalist approach to IT Architecture by exploring a number of extreme points of view.

We used the metaphors of cathedral and shanty towns to discuss the extremes of perfection and chaos in IT systems—in other words, the extremes of architecture. We implied a comparison between building and town planning, activities undertaken by humankind for several millennia, and software systems development, something that has only been performed for the last few decades.

We delved into the differences between human activity systems and software systems, and classified both types of system into a hierarchy of sub-systems. We noted that, although the hierarchy is a convenient way of classifying systems, the true nature of business and software systems is to be independent and overlapping.

This led to the notion of interoperability as one of the key architectural issues,

‘...the ability of a system to successfully interact with other, specified systems.’ [1]

We also referred to a formal definition of IT architecture found in legislation passed by the US Congress; the Information Technology Management Reform Act of 1996 also known as the Clinger-Cohen Act.

‘An integrated framework for evolving or maintaining existing information technology and acquiring new information technology to achieve the agency’s strategic goals and information resource management goals.’

We described an IT architecture framework as a matrix of ‘system types’ as rows and ‘architectural views’ as columns. This was used to organise and group the 18 architectural elements that constitute the framework.

The complete framework uses a single, uncluttered diagram shown in Figure 1. This approach reflects our belief that the framework is simple to describe and easy to recall. However, the diagram is not trivial; the 18 different elements taken together, fully define an IT architecture.

In the third article in this series, we described how the framework could be applied by grouping various elements into defined areas of the framework. The groupings were used to broadly demonstrate the responsibility and disciplines required of the people in the organisation. The previous article explored the relationship between the framework and the concepts behind business planning.

The Extreme Architecture Framework and the UML

In our discussion of the architecture framework we have shown how the framework can be used to classify the 18 architectural elements. We also described how the architectural elements could be described, using a variety of different types of content. The content includes an assessment of the current state of an element; the vision for its future state; potential risks and rewards associated with the element; strategies to avoid risks and realise rewards, or a fundamental governing principles associated with the element.

Fig. 1: Extreme Architecture Framework
The UML can be used to model systems from two different perspectives:
- the structural perspective that describes the relationship of individual system elements to each other and how they are organised into a system; and
- the behavioural perspective that describes how individual system elements interact with each other in order to achieve the goals of the system.

The two perspectives are reflected in the UML's classification of diagrams. This is shown in Figure 3 and Figure 4 below.

Structure diagrams show the static structure of system elements [4].

Behaviour diagrams show the dynamic behaviour of system elements [4].

Customising the UML
Classifying UML diagrams into structural and behavioural categories is a useful way to organise the UML's specification. However, the specification also states:

‘...this taxonomy provides a logical organization for the various major kinds of diagrams. However, it does not preclude the mixing different kinds of diagram types …the boundaries between the various kinds of diagram types are not strictly enforced... ’[4]

What this means, is that UML elements can actually be combined on a single diagram in any way that makes sense and does not
violates the underlying semantics of the UML. For example, it is perfectly valid to draw a single UML diagram that includes both activities and use cases. The diagram would be a useful way to depict a workflow.

In addition to allowing the creation of custom diagrams, the UML has a number of built-in features that allow the UML to be customised by refining and extending its vocabulary of system elements. The main mechanisms for extending the UML are:

- Stereotypes
- Tags
- Profiles.

Stereotypes allow users of the UML to create their own, specialised versions of the standard UML elements. Using stereotypes, customised dialects of the UML can be created. For example, the UML symbols shown in Figure 2 include an <<artifact>> stereotype element. This element can be used to represent a system development artefact such as a plan, model, or specification. In addition to allowing users of the UML to create their own stereotypes, the UML includes a number of pre-defined stereotypes.

Tags allow users of the UML to define additional properties for the system elements. For example, a UML Actor element can be used to represent the user of a software application. The following UML tags might be added to an Actor: {department=Finance}, {minimum experience=2 years} and {skill level=High}.

Profiles can be used to create customised palettes of UML symbols. Profiles define a consistent set of stereotype UML elements (with tags if required) that can be applied to a particular problem domain. For example, there is a data modelling profile for the UML that defines an appropriate set of stereotypes for tables, primary keys and foreign keys.

Modelling Architecture Elements With the UML

We will now take a brief tour of the UML and describe how it can be used to model each of the framework elements.

Activity Diagrams

Activity diagrams model a system’s behaviour, and are ideal for modelling Sectors, Enterprises and Business Processes from an Activity perspective. Activity diagrams show the activities performed connected by a number of control flows that define a Workflow.

In addition to control flows, activity diagrams can also show objects flowing between activities. Object flows can be used to represent Information Requirements on an activity diagram. Use Cases can be added to an activity diagram to highlight the role that a software Application plays in a Workflow.

Fig. 5: A UML Activity Diagram Representing a Workflow

Fig. 6: A UML Use Case Diagram

Class diagrams

Class diagrams are the workhorse diagrams of the UML. Although class diagrams are traditionally used to model the Architecture and Code associated with Software Components, they can be also useful for modelling more than one aspect of the framework.

Use Case Diagrams

Use case diagrams model the interaction that takes place between an external actor and a system. The interaction is normally designed to help the actor achieve a goal. Use case diagrams can be used to model a software Application system from an Activity architectural perspective.

Business Objects can be modelled using the built-in UML <<type>> class stereotype. (When it is important to show that a class represents Architecture or Code rather than something else the <<implementation class>> stereotypes can be used.)
Interface Requirements can be modelled using the <<interface>> and <<signal>> class stereotypes.

Storage Requirements can be modelled by adding a persistence tag to a class. The persistence tag describes what happens to attribute values when Application fails, or is powered down. The tag has two values:

- `{persistence=transient}` means that the values of the attributes are lost; and
- `{persistence=persistent}` means that the values of the attributes are retained.

When combined with the data modelling profile, which defines <<table>>, <<pk>> and <<fk>> stereotypes, class diagrams can be used to model database Schemas.

In addition to showing Information Requirements as flows on activity diagrams, the structural aspects of Information Requirements can be modelled with <<information requirement>> stereotype objects on object diagrams.

Functional Requirements and Non-Functional Requirements can also be modelled using the appropriate stereotype objects: <<functional requirement >> and <<non-functional requirement >>.

User Interfaces can be modelled using stereotype objects such as <<window>>, <<dialogue>> <<report>> or <<button>> to represent the visual components of the user interface.

Fig. 7: A UML Class Diagram

Object diagrams

Object diagrams are close cousins to class diagrams. Class diagrams represent system elements as abstract classes, while object diagrams show the individual objects belonging to the classes. Since an object can represent almost anything, this makes object diagrams one of the most versatile of all of the UML diagrams.

This versatility is reflected in the ways in which we can use object diagrams to model the framework elements.

Fig. 8: A UML Object Diagram Used to Represent Information Requirements

Package Diagrams

Packages are used to organise and group the other elements of the UML. Package diagrams can show both the contents of packages, and the relationship between packages.

Stereotype packages <<subject area>> and <<functional area>> can be used to represent Subject Areas and Functional Areas. Entire software Applications can be represented using an <<application>> stereotype package.

Package diagrams can also be used to describe the overall Architecture of a software Application.
Sequence diagrams

Sequence diagrams model the interactions that take place between the internal components of a system. While sequence diagrams can be used to model any of the systems represented by the rows of the framework, their traditional use is to model the interaction between software Components.

Component diagrams

Component diagrams are used to model the deployment of Components. They can also be used to model the architectural aspects of an Application. Frequently, the architecture of an Application is based on a Framework such as J2EE or .Net. Stereotype components such as <<entity bean>> or <<session bean>> can be used to represent elements of the Framework.
Deployment Diagrams

Deployment diagrams are used to model processing nodes. In terms of our framework, these are the Platforms and Networks. Deployment nodes can be stereotypes such as <<router>>, <<switch>> or <<server>>. The UML also permits a specific visual icon to be associated with stereotypes. This means that the familiar symbols found on network diagrams can be used without stepping outside of the UML.

It is also possible to show how Components are deployed onto processing nodes by including them within the node symbol.

Conclusion

The Extreme Architecture Framework does not define a vocabulary for describing architectural elements. This is left to the user of the framework. A variety of approaches can be used, depending on the modelling paradigm or standard that best suits the user of the framework.

In this paper we have shown how the UML is a good choice as a visual language for modelling the architectural elements.

About the Authors

Phil Robinson and Floris Gout have consulted for a number of organisations and across a range of industry sectors. They have worked together on various IT-related planning projects. This series of papers represents a major collaborative effort, that organises not just the ideas of the two authors, but also the many inspiring people they have worked with.